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APPROVAL OF LARGE-SCALE UNDP ASSISTANCE TO A PROJECT OF THE GOVERNMENT OF UGANDA

Project title and number:	Strengthening the Management, Technical and Operational Capabilities of Civil Aviation and Air Transport (UGA/77/008)
Executing Agency:	International Civil Aviation Organization (ICAO)
Government co-operating agency:	Directorate of Civil Aviation of the Ministry of Aviation and Communications
Date of approval:	July 1978
Starting date for project operations:	September 1978
Duration:	Four years
Estimated value of the Government input expressed in US dollars:	$290 000
Estimated UNDP contribution:	$950 500
Source of UNDP financing:	Indicative Planning Figures (IPF)

I. Background

1. The East African Community which was established in 1967 by Kenya, Uganda and the United Republic of Tanzania was responsible for providing major civil aviation activities and for forming and running common transport corporations such as East African Airways and the East African Railways to serve the three member countries. The Directorate General of Civil Aviation and the Headquarters of East African Airways were both in Nairobi.

2. With the sudden collapse of the Community, the services which were formerly given by common organizations ceased and the individual member countries were, therefore, obliged to establish and develop their own organizations at a national level to meet their current and future needs. Uganda was severely affected by this new development because it is a land-locked country and has only limited resources in transport capabilities. The Directorate of Civil Aviation which was previously responsible only for domestic matters became suddenly responsible for the whole range of civil aviation activities for which it was not prepared. The Uganda Airline which was established initially for internal and air freight services had of necessity to extend its scope to provide passenger services on international routes.

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3. Recognizing the importance of air transport to a land-locked country the Government of Uganda has earmarked about 66 million Uganda shillings (approximately $US9 million) to this sub-sector in a three-year Action Programme. A new Ministry of Aviation and Communications to which both the Directorate of Civil Aviation and Uganda Airline are attached was also created to respond to current and future needs of the country. Both the Directorate of Civil Aviation and the Uganda Airlines are neither suitably organized or staffed with qualified personnel nor have the resources to efficiently execute their new responsibilities. The Government of Uganda thus requested UNDP assistance to provide the necessary expertise to develop the services on firm foundations.

II. The project

4. The long-range objective of the project is the development of air transport and civil aviation capabilities to provide an efficient means of transport to relieve communication and economic difficulties resulting from Uganda being a land-locked country.

5. The immediate objectives are: (a) the proper organization and manning of the Directorate of Civil Aviation and of the national airline to achieve efficient management and operation; (b) establishment, operation and maintenance of expanded air transport and Civil Aviation facilities and services; (c) improvement of the flight safety standards; and (d) development of specialized civil aviation and air transport manpower services.

6. UNDP will provide for the services of experts in the crucial areas of civil aviation. Provisions are also made for consultancy services, fellowships, equipment and miscellaneous project expenses. The Government will provide the ncessary counterpart staff, premises, equipment and supplies as well as the local operating costs of the project.

7. The expenditure components of the UNDP contribution are as follows:

	m/m	$
Project personnel	108	608 300
Training		266 800
Equipment		60 000
Miscellaneous		15 400
		950 500

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